



# **Maryland Emergency Management Agency**

## **2014-2015 Multi-Year Training and Exercise Plan**

*A Prepared Marylander Creates a Resilient Maryland*

**January 2014**

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# PREFACE

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The Maryland Emergency Preparedness Program (MEPP) is the State of Maryland's strategy for emergency preparedness and is intended to provide the State with consistent emergency planning policy information. The MEPP requires that the Maryland Emergency Management Agency (MEMA) coordinate the delivery of training and exercises to facilitate the improvement in the State's ability to deliver specific capabilities for emergency operations. In order to achieve this, Maryland recently conducted six regional and one State level Training and Exercise Planning Workshops (TEPWs) and has since produced this Multiyear Training and Exercise Plan (TEP).

The U.S. Department of Homeland Security (DHS) Preparedness Directorate's Office of Grants and Training (G&T) also requires that every State and Urban Area conduct a TEPW annually.

The MEMA 2014-2015 Multi-Year Training and Exercise Plan (TEP) is the roadmap for Maryland to accomplish the training and exercise priorities described in the MEPP and Maryland's Strategic Goals and Objectives for Homeland Security<sup>1</sup>. Training and exercises play a crucial role in attaining, practicing, validating, and improving the State's capabilities.

The State's training and exercise programs are administered by MEMA in coordination with Local, State, Federal and private partners. The training and exercise agenda described in this plan will be tracked and reported for all State-level response agencies, as well as any county response agencies receiving State homeland security funds. The plan helps prepare Maryland to optimally address both the natural, man-made, and technological hazards that it faces.

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<sup>1</sup>*Maryland's Strategic Goals and Objectives for Homeland Security* (2009) Retrieved from <http://www.governor.maryland.gov/documents/HSgoals&objectives090115.pdf>



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# POINTS OF CONTACT

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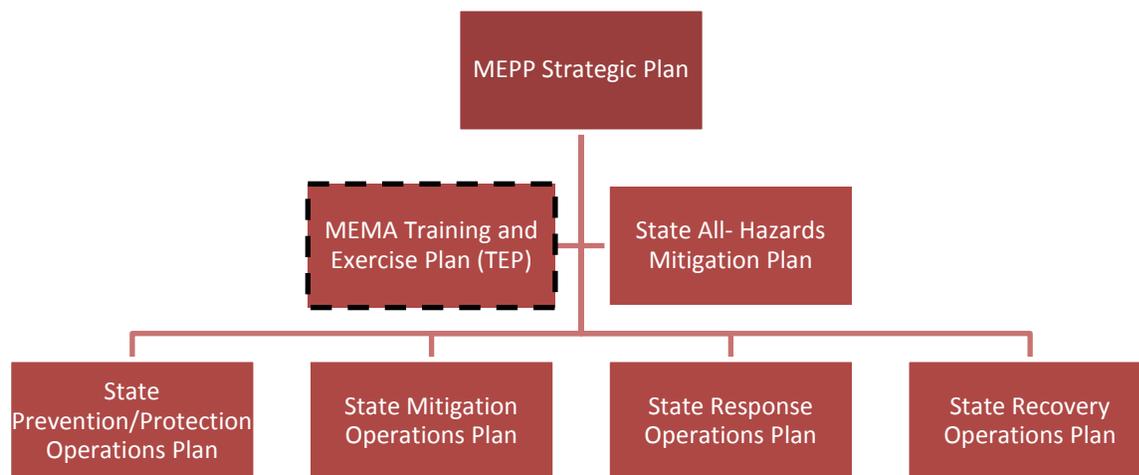
# INTRODUCTION

## PURPOSE

The MEMA 2014-2015 Multi-Year TEP is a strategic plan within the MEPP. The purpose of the TEP is to provide a roadmap for MEMA to follow in accomplishing the priorities described in the MEPP and the Maryland Homeland Security Strategy. Each priority is linked to an associated capability and the training and exercises that will help Maryland obtain those capabilities and achieve that priority. Capabilities-based planning provides the foundation for developing exercise program priorities, identifies sets of capabilities to exercise, determines the conditions and scenarios that should be included and addressed in exercises, and set's the performance threshold training and exercises work to evaluate and validate.

In addition to the above, the State TEP coordinates Federal, State, local, non-governmental organizations and private sector training and exercises and to reduce duplication of effort and over extension of resources.

**Table 1: The Maryland Emergency Preparedness Program Plan Hierarchy**



Included in the TEP is the training and exercise schedule, which provides graphic illustration of the proposed activities that are scheduled for the years 2014-2015. It is representative of the natural progression of training and exercises that should take place in accordance with a progressive approach to training and exercises.

## PROGRAM PRIORITIES

As part of its continuous preparedness process, MEMA drafted the MEPP and State of Maryland Homeland Security Strategy to clearly define efforts and areas of focus. Based on the U.S. Department of Homeland Security (DHS) National Preparedness Goal, the MEPP commits the State of Maryland to the national priorities defined by the DHS.



## National Preparedness Goal

Presidential Policy Directive 8: National Preparedness describes the Nation's approach to preparing for the threats and hazards that pose the greatest risk to the security of the United States. National preparedness is the shared responsibility of the whole community. Every member contributes, including individuals, communities, the private and nonprofit sectors, faith based organizations, and Federal, State, and local governments. Success is defined as "a secure and resilient Nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk<sup>2</sup>."

## Maryland Emergency Preparedness Program

The ability of Maryland to address the risks associated with these potential events is directly tied to the preparedness of all of Maryland's communities, levels of government, private and nonprofit organizations, and individual residents and visitors. The MEPP is the State's innovative approach to implementing the National Preparedness Goal through comprehensive, statewide preparedness. It includes an organizational structure and a process for preparedness, the Maryland Preparedness System.

The goal of the MEPP is to institutionalize the coordination of emergency preparedness activities via an all-hazards approach to the delivery of specific capabilities, categorized by four (4) mission areas (Prevention/Protection, Response, Recovery, and Mitigation). Emergency operations within each mission area are guided by a separate, state-level interagency operations plan that identifies how state-level partners deliver the mission area's capability set.

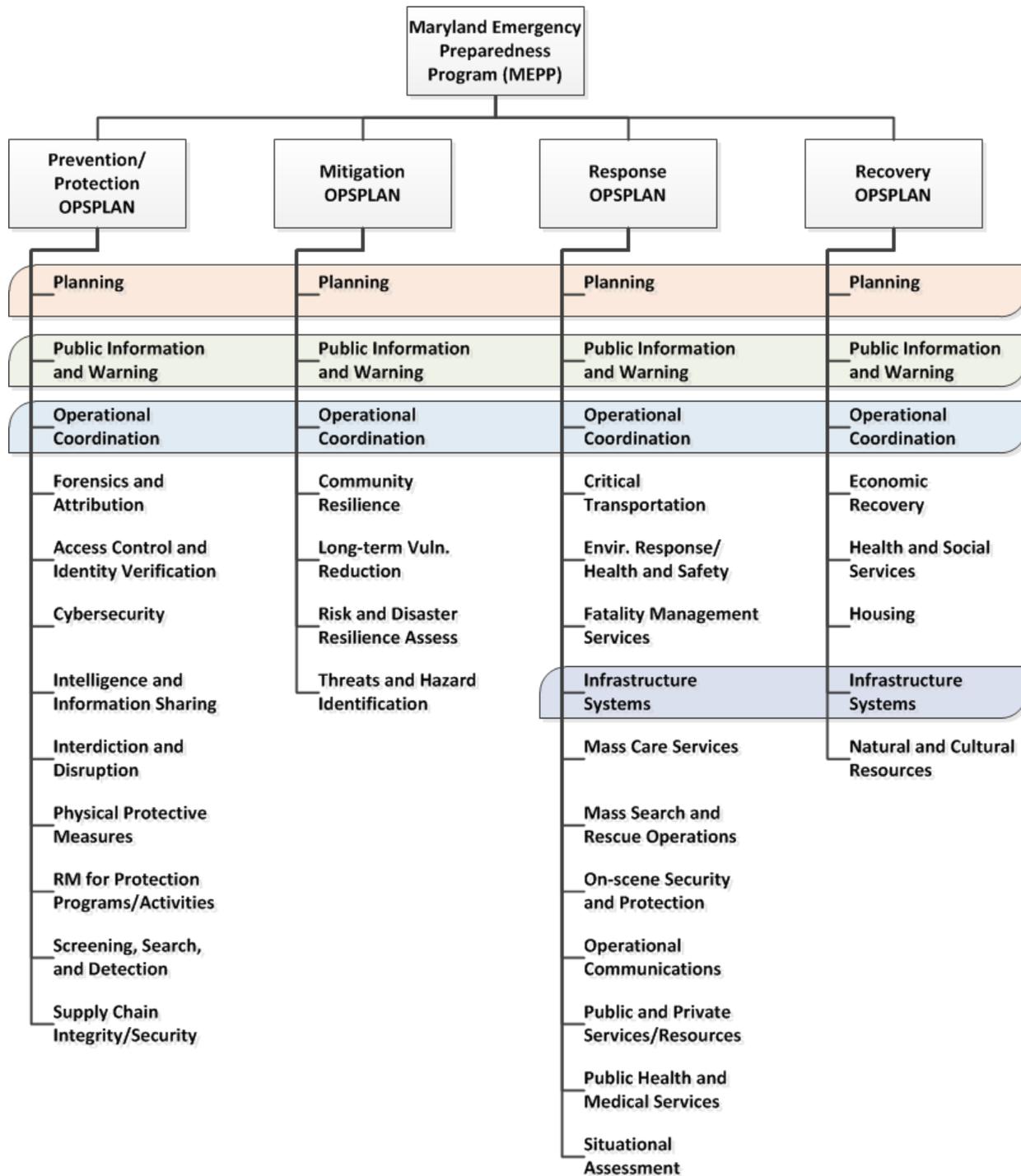
The concepts of capabilities and mission areas are used throughout this document. The organizations and plans developed through the MEPP are arranged according to mission areas, which align with the phases of an emergency. Capabilities are distinct yet highly interdependent elements, and their delivery is necessary for successful operations; they provide the means to accomplish missions, functions, or objectives through the execution of related tasks. Each mission area includes relevant capabilities that must be considered in planning and plan execution.

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<sup>2</sup> National Preparedness Goal (2011) Retrieved from <http://www.fema.gov/pdf/prepared/npg.pdf>



Table 2: Capabilities by Mission Area

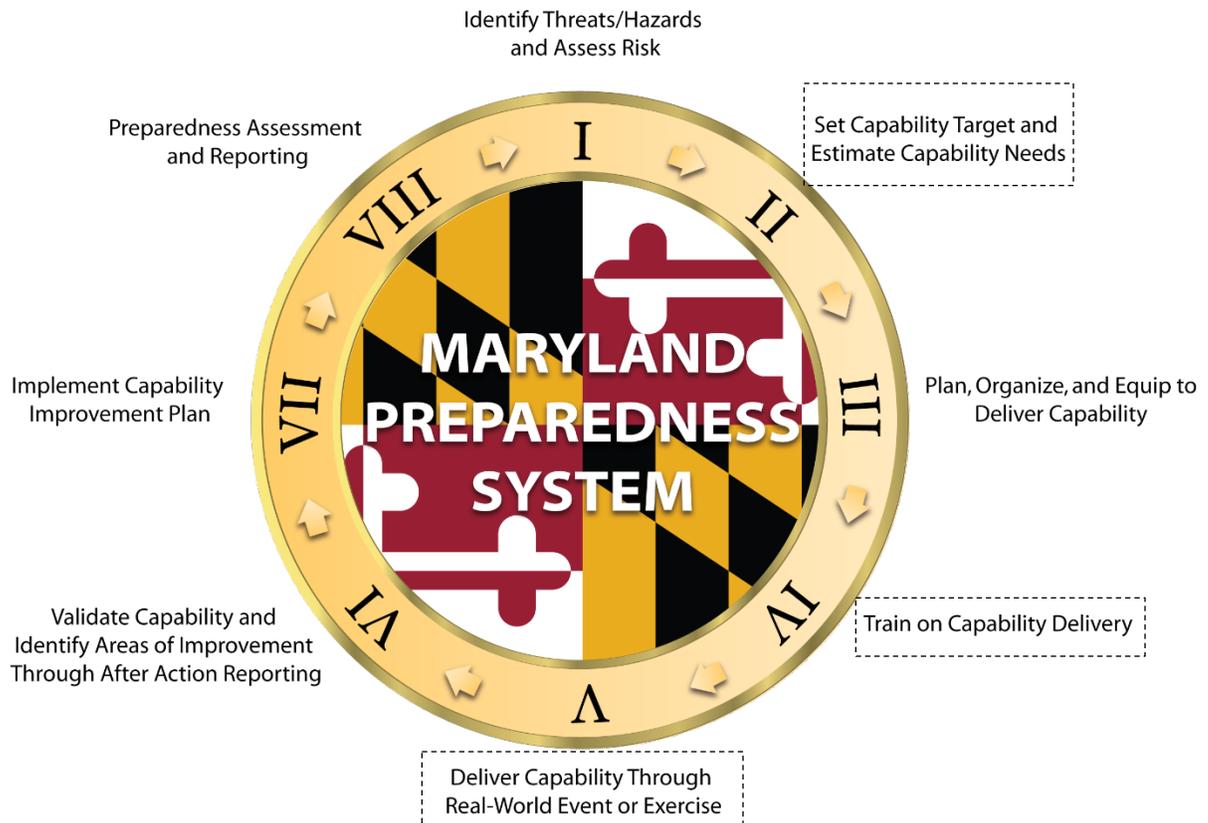


In Maryland, “homeland security” is not a specific agency, but instead is the combined mission of all Maryland communities to coordinate emergency preparedness and operations activities across the four mission areas. The MEPP serves as a guide in the execution of this mission.



The TEP is the product of Training and Exercise Planning Workshops (TEPWs) in support of Step 2 of the Maryland Preparedness System: *Set Capability Targets and Estimate Capability Needs*, and drives activities in Step IV: *Train on Capability Delivery*, and Step 5: *Delivery Capability Through Real-World Events or Exercises*.

**Table 3: Maryland Preparedness System**



### Maryland's Homeland Security Strategy

The Governor's Office of Homeland Security (GOHS) oversees Maryland's Strategic Goals and Objectives for Homeland Security (Core Goals), which establish the priority policy and programmatic areas for homeland security within the State of Maryland. The Core Goals are an interagency, intergovernmental, and multi-disciplinary listing of the priority areas for Maryland's homeland security. The Core Goals focus on common-sense ways to improve and maintain security, with a focus on "daily use" projects and programs. The Core Goals enable Maryland to coordinate its progress towards achieving the specific objectives that the State is committed to pursuing, and include:

1. Interoperable Communications
2. Intelligence/Information Sharing

3. Hazardous Material (HazMat/Explosive Device Response)
4. Personal Protective Equipment (PPE) for first responders
5. Biosurveillance
6. Cybersecurity and Critical Infrastructure Protection
7. Training and Exercises
8. Closed-Circuit Television (CCTV)
9. Mass Casualty/Hospital Surge
10. Planning
11. Backup Power and Communications
12. Transportation Security

### Preparedness Assessment and Prioritization

In 2012, the State conducted a comprehensive assessment of homeland security needs, Threat and Hazard Identification and Risk Assessment (THIRA), capabilities, and vulnerabilities. Using these assessments, Maryland's Homeland Security Strategy, and previous After-Action Report/Improvement Plan (AAR/IP) findings, Maryland has identified five priority capabilities on which to focus its planning, organizational changes, equipment acquisition, training, and exercises:

Mission Area	Core Capability	Priority
ALL	Planning	All elements of the Maryland Emergency Preparedness Program-Mission Area Operations Plans are updated, reviewed, and implemented through training and exercises; all 23 counties and 3 cities have updated Emergency Operations Plans for the Response Mission Area, and Hazard Mitigation Plans for the Mitigation Mission Area.
ALL	Public Information and Warning	Facilitate public information and warning for up to 6 million residents and transients across 23 counties and 3 cities for a coordinated, effective response and recovery effort with regard to an all-hazards incident.
ALL	Operational Coordination	Integrate Mission Area operations of Federal, State, and local jurisdictions, and private organizations across the State.
Response	Public and Private Services and Resources	Complete actions to support essential public and private services by restoring power, assisting with fuel supply needs, and taking actions to support maximum functionality of transportation networks.
Response	Situational Assessment	Provide a schedule for, and deliver, regular situation reports and decision tools to decision makers and the public by gathering, analyzing, and reporting incident-related information.



## METHODOLOGY AND TRACKING

MEMA's Active Learning and Exercising (AL&E) Branch conducted regional TEPWs with local jurisdictions, Federal, State and private partners to identify scheduled and needed training and exercises. The regional meetings were broken down as follows:

Capital Region:	Central Region:	Lower Eastern Shore (LES) Region:	Southern Region:	Upper Eastern Shore (UES) Region:	Western Region:
Fredrick County	Annapolis City	Dorchester County	Calvert County	Caroline County	Allegany County
Montgomery County	Anne Arundel County	Ocean City	Charles County	Cecil County	Garrett County
Prince George's County	Baltimore City	Somerset County	St. Mary's County	Kent County	Washington County
	Baltimore County	Wicomico County		Queen Anne's County	
	Carroll County	Worcester County		Talbot County	
	Harford County				
	Howard County				

Prior to each of these meetings, MEMA developed and distributed a survey to assist with capturing data from funded projects, equipment, training, and plans. AL&E also captured identified gaps from AARs and IPs from real world incidents and exercises of the previous year(s). Information gathered was cross-walked with Maryland's Homeland Security Strategy to revise old State priorities and establish new ones. Following the Maryland TEPWs, data was rolled up to create a multi-year plan outlining capability-based training and exercises in Maryland for the next two years.

Based on the program priorities, an aggressive schedule of training and exercises was documented that will be led by MEMA's AL&E. These events will address the four (4) MEPP mission areas (prevention/protection, mitigation, response, and recovery) so that the objectives for each training and exercise will integrate with the Capabilities and provide the information needed to better prepare for future events. The following Capabilities were identified the most by each region as priorities during their TEPW.



Core Capability	Capital TEPW	Central TEPW	LES TEPW	UES TEPW	Southern TEPW	Western TEPW	State TEPW
Access Control and Identity Verification			X	X		X	X
Community Resilience		X		X	X	X	X
Critical Transportation	X	X			X	X	X
Economic Recovery		X		X	X		X
Environmental Response/Health and Safety		X		X	X	X	X
Fatality Management Service	X	X	X	X	X	X	X
Intelligence and Information Sharing	X	X		X		X	X
Mass Care Services	X	X	X	X	X	X	X
On-scene Security and Protection				X	X	X	X
Operational Coordination	X	X		X	X	X	X
Planning	X	X	X	X	X	x	
Public Health and Medical Services		X		X	X	X	X
Public Information and Warning		X		X	X	X	X
Situational Assessment	X	X			X	X	X
Threats and Hazard Identification	X		X		X	X	X

Exercises will range from discussion-based exercises (i.e. workshops and tabletops) to operations-based exercises (i.e. drills and full-scale exercises). Each AL&E led exercise will be followed by the creation of a detailed After Action Report/Improvement Plan (AAR/IP). These reports will be used in follow-on training and exercises to ensure that areas for improvement are appropriately identified, tracked, and rectified. Reports will be made available to all stakeholders. As the levels of training and exercises increase in complexity, they will naturally become increasingly challenging for participants and jurisdictions. Using this building-block approach<sup>3</sup> to exercising is essential to ensure the overall enhancement of the State of Maryland's vision that "***A Prepared Marylander Creates a Resilient Maryland.***"

<sup>3</sup>HSEEP Volume 1 (2007) Retrieved from <https://hseep.dhs.gov/support/volumel.pdf>



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## ACTIVE LEARNING

### 2014 - MEMA LED AND/OR COORDINATED TRAINING

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
MEMA (Location TBD)	<ul style="list-style-type: none"> <li>• WebEOC (monthly)</li> <li>• SEOC 101 Training</li> <li>• HSEEP</li> <li>• ICS 300</li> <li>• ICS 400</li> <li>• Position Specific Training</li> </ul>			<ul style="list-style-type: none"> <li>• WebEOC (monthly)</li> <li>• SEOC 101 Training</li> <li>• ICS 300</li> <li>• ICS 400</li> <li>• National Planners Course</li> <li>• Position Specific Training</li> </ul>			<ul style="list-style-type: none"> <li>• WebEOC (monthly)</li> <li>• SEOC 101 Training</li> <li>• HSEEP</li> <li>• ICS 300</li> <li>• ICS 400</li> <li>• Position Specific Training</li> </ul>			<ul style="list-style-type: none"> <li>• WebEOC (monthly)</li> <li>• SEOC 101 Training</li> <li>• ICS 300</li> <li>• ICS 400</li> <li>• National Planners Course</li> <li>• Position Specific Training</li> </ul>		
MEMA/ DHMH	<ul style="list-style-type: none"> <li>• Social Media For Public Health and Healthcare Professionals</li> <li>• Basic Ham Radio</li> <li>• DHMH Emergency Management Team 101</li> <li>• ICS 400</li> <li>• Active Shooter</li> <li>• HSEEP</li> </ul>			<ul style="list-style-type: none"> <li>• Functional Needs</li> <li>• Mass Fatality</li> <li>• ICS Position Specific</li> </ul>			<ul style="list-style-type: none"> <li>• Recovery Plan</li> </ul>					
Capital Region	<ul style="list-style-type: none"> <li>• G110 Emergency Management Operations</li> <li>• G358 Evacuation and Re-entry</li> <li>• G272 Warning Coordination</li> </ul>			<ul style="list-style-type: none"> <li>• G288 Local Volunteer and Donations Management</li> <li>• G191 Incident Command System/Emergency Operations Center Interface</li> <li>• G270.4 Recovery from Disaster, the Local Government Role</li> </ul>			<ul style="list-style-type: none"> <li>• G393 Mitigation for Emergency Managers</li> <li>• G557 Rapid Assessment Workshop</li> <li>• G775 EOC Management and Operations</li> </ul>			<ul style="list-style-type: none"> <li>• G364 Multi-Hazard Emergency Planning for Schools</li> <li>• G358 Evacuation and Re-entry Planning</li> <li>• G271 Hazardous Weather and Flood Preparedness</li> </ul>		
Central Region	<ul style="list-style-type: none"> <li>• G015 Special Events Contingency Planning</li> <li>• G108 Community Mass Care and Emergency Assistance</li> <li>• AWR-147 Rail Car Incident Response</li> <li>• AWR-183 Jail Evacuation, Planning &amp; Implementation</li> </ul>			<ul style="list-style-type: none"> <li>• G110 Emergency Management Operations Course for Local Government</li> <li>• G191 ICS/EOC Interface</li> <li>• PER-222 Public Safety WMD Response - Sampling Techniques and Guidelines</li> <li>• PER-231 Prevention of and Response to Suicide Bombing Incidents</li> </ul>			<ul style="list-style-type: none"> <li>• G270.4 Recovery from Disaster, the Local Gov't Role</li> <li>• G288 Local Volunteer and Donation Management</li> <li>• PER-241 WMD Radiological / Nuclear Course for HM Technicians</li> <li>• PER-252 Cyber security: Prevention, Deterrence, and Recovery</li> </ul>			<ul style="list-style-type: none"> <li>• G271 Hazardous Weather &amp; Flood Preparedness (AA County)</li> <li>• PER-290 Tank Car Specialist</li> </ul>		



2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Western Region	• G300/G400			• G556 – Local Damage Assessment			• G290 PIO/G291 JIC			• G191 - ICS/EOC Interface		
Southern Region	• G775 - EOC Management and Operations			• G191 - ICS/EOC Interface			• G557 - Rapid Assessment Workshop			• G270.4 - Recovery from Disaster		
UES Region	• G270.4 - Recovery from Disaster			• G775 - EOC Management and Operations			• G191 - ICS/EOC Interface			• G557 - Rapid Assessment Workshop		
LES Region	• G557 - Rapid Assessment Workshop			• G270.4 - Recovery from Disaster			• G775 - EOC Management and Operations			• G191 - ICS/EOC Interface		



2015 – MEMA LED AND/OR COORDINATED TRAINING

2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
MEMA (Location TBD)	<ul style="list-style-type: none"> <li>• WebEOC (monthly)</li> <li>• SEOC 101 Training</li> <li>• HSEEP</li> <li>• ICS 300</li> <li>• ICS 400</li> <li>• Position Specific Training</li> </ul>			<ul style="list-style-type: none"> <li>• WebEOC (monthly)</li> <li>• SEOC 101 Training</li> <li>• ICS 300</li> <li>• ICS 400</li> <li>• National Planners Course</li> <li>• Position Specific Training</li> </ul>			<ul style="list-style-type: none"> <li>• WebEOC (monthly)</li> <li>• SEOC 101 Training</li> <li>• HSEEP</li> <li>• ICS 300</li> <li>• ICS 400</li> <li>• Position Specific Training</li> </ul>			<ul style="list-style-type: none"> <li>• WebEOC (monthly)</li> <li>• SEOC 101 Training</li> <li>• ICS 300</li> <li>• ICS 400</li> <li>• National Planners Course</li> <li>• Position Specific Training</li> </ul>		
Capital Region	<ul style="list-style-type: none"> <li>• G366 Planning for the Needs of Children in Disaster</li> <li>• G235 Emergency Planning</li> <li>• G191 Incident Command System/Emergency Operations Center Interface</li> </ul>			<ul style="list-style-type: none"> <li>• G270.4 Recovery from Disaster, the Local Government Role</li> <li>• G393 Mitigation for Emergency Managers</li> <li>• G557 Rapid Assessment Workshop</li> </ul>			<ul style="list-style-type: none"> <li>• G775 EOC Management and Operations</li> <li>• G108 Community Mass Care and Emergency Assistance</li> <li>• G110 Emergency Management Operations Course for Local Governments</li> </ul>			<ul style="list-style-type: none"> <li>• G202 Debris Management</li> <li>• G386 Mass Fatalities</li> <li>• G272 Warning Coordination</li> </ul>		
Central Region	<ul style="list-style-type: none"> <li>• G290 Basic PIO</li> <li>• G291JIC Planning</li> <li>• MGT-320 Advanced Cameo Applications for All-Hazards</li> <li>• MGT-331 COOP</li> </ul>			<ul style="list-style-type: none"> <li>• G358 Evacuation and Re-entry</li> <li>• G366 Planning for the Needs of Children in Disasters</li> <li>• MGT-347 ICS Forms Review</li> <li>• MGT-382 Jail Evacuation 2: Advanced Planning &amp; Implementation</li> </ul>			<ul style="list-style-type: none"> <li>• G393 Mitigation for Emergency Managers</li> <li>• G556 Local Damage Assessment</li> <li>• MGT-405 Mobilizing Faith Based Community Organizations in Preparing for Disaster</li> <li>• MGT-417 Crisis Management for School-based incidents for key decision makers</li> </ul>			<ul style="list-style-type: none"> <li>• G557 Rapid Needs Assessment</li> <li>• G386 Mass Fatality Incident Response</li> </ul>		
Western Region	<ul style="list-style-type: none"> <li>• COOP</li> </ul>			<ul style="list-style-type: none"> <li>• G364 - Multi-Hazard Emergency Planning for Schools</li> </ul>			<ul style="list-style-type: none"> <li>• G288 Local Volunteer and Donations Management</li> </ul>			<ul style="list-style-type: none"> <li>• G146 Homeland Security Exercise and Evaluation Program</li> </ul>		
Southern Region	<ul style="list-style-type: none"> <li>• G393 Mitigation for Emergency Managers</li> </ul>			<ul style="list-style-type: none"> <li>• G108 Community Mass Care and Emergency Assistance</li> </ul>			<ul style="list-style-type: none"> <li>• G272 Warning Coordination</li> </ul>			<ul style="list-style-type: none"> <li>• G110 Emergency Management Operations Course</li> </ul>		
UES Region	<ul style="list-style-type: none"> <li>• G202 Debris Management</li> </ul>			<ul style="list-style-type: none"> <li>• G393 Mitigation for Emergency Managers</li> </ul>			<ul style="list-style-type: none"> <li>• G110 Emergency Management Operations Course for Local Government</li> </ul>			<ul style="list-style-type: none"> <li>• G288 Local Volunteer and Donation Management</li> </ul>		
LES Region	<ul style="list-style-type: none"> <li>• G364 - Multi-Hazard Emergency Planning for Schools</li> </ul>			<ul style="list-style-type: none"> <li>• G288 Local Volunteer and Donation Management</li> </ul>			<ul style="list-style-type: none"> <li>• G393 Mitigation for Emergency Managers</li> </ul>			<ul style="list-style-type: none"> <li>• G146 Homeland Security Exercise and Evaluation Program</li> </ul>		



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# EXERCISING

## 2014 – MEMA LED AND/OR COORDINATED EXERCISES

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
MEMA	Governor’s Q1 TTX			<ul style="list-style-type: none"> <li>• Governor’s Q2 TTX</li> <li>• MEMA Statewide Exercise</li> </ul>			Governor’s Q3 TTX			<ul style="list-style-type: none"> <li>• Governor’s Q4 TTX</li> <li>• MEMA Statewide Exercise</li> </ul>		
MEMA/DHMH	Executive Level TTX			<ul style="list-style-type: none"> <li>• Emergency Preparedness TTX</li> <li>• Pandemic Flu VTTX</li> </ul>			Public Health TTX					
Capital Region										Capitol Region Exercise		
Central Region	Central Region Exercise											
Western Region							Western Region Exercise					
Southern Region				Southern Region Exercise								
UES Region				UES Region Exercise								
LES Region							LES Region Exercise					



2014 – OTHER NOTABLE EXERCISES

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>State Agency</b>												
MEMA	<ul style="list-style-type: none"> <li>• PBAPS HABX '14 TTX</li> <li>• PBAPS HABX '14 Dry Run</li> <li>• EMAC National Coordination State Transition Exercise</li> </ul>			PBAPS HABX '14 FSE								
DHMH	Statewide Public Health Preparedness Exercise											
MD NG	Vigilant Guard FSE			Sailabration Drill								
MAA/FAA	BWI – EPLEX FSE											
MD DOA	ESF-6 TTX											
<b>Capital Region</b>												
Montgomery	<ul style="list-style-type: none"> <li>• ERS/ParkPlex</li> <li>• Severe Weather</li> </ul>			Health Focused TTX			Health Focused FSE					
<b>Central Region</b>												
Annapolis				Hurricane Preparedness Workshop			Winter Storm TTX			5 <sup>th</sup> Annual Citywide Prep FSE		
Anne Arundel	Mass Fatality TTX			Mass Arrest TTX			Shelter Operations FSE					
Baltimore City	<ul style="list-style-type: none"> <li>• COOP/COG Cyber Terrorism TTX</li> <li>• PIO Exercise</li> </ul>						<ul style="list-style-type: none"> <li>• No Notice EOC Drill</li> <li>• No Notice Continuity Drill</li> </ul>					
Baltimore County	EOC FSE						FSE					
Harford				Harford Community College TTX								
Howard										LPWRP FSE		
<b>Western Region</b>												





2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Southern Region</b>												
<b>UES Region</b>												
<b>LES Region</b>												



2015 – MEMA LED AND/OR COORDINATED EXERCISES

2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
MEMA	Governor’s Q1 TTX			<ul style="list-style-type: none"> <li>Governor’s Q2 TTX</li> <li>MEMA Statewide Exercise</li> </ul>			Governor’s Q3 TTX			<ul style="list-style-type: none"> <li>Governor’s Q4 TTX</li> <li>MEMA Statewide Exercise</li> </ul>		
Capital Region				Capitol Region Exercise								
Central Region	Central Region Exercise											
Western Region							Western Region Exercise					
Southern Region				Southern Region Exercise								
UES Region				UES Region Exercise								
LES Region							LES Region Exercise					



2015 – OTHER NOTABLE EXERCISES

2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>State Agency</b>												
<b>Capital Region</b>												
<b>Central Region</b>												
Annapolis										6 <sup>th</sup> Annual Citywide Prep FSE		
<b>Western Region</b>												
<b>Southern Region</b>												
<b>UES Region</b>												
<b>LES Region</b>												



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## APPENDIX A: ACRONYMS

Acronym	Stands For
AAR	After Action Report
AL&E	Active Learning and Exercising
BWI	Baltimore Washington International
CAMEO	Computer-Aided Management of Emergency Operations
CCTV	Closed Circuit Television
COG	Continuity of Government
COOP	Continuity of Operations Plan
DHMH	Maryland Department of Health and Mental Hygiene
DHS	Department of Homeland Security
DOA	Maryland Department of Aging
EMAC	Emergency Management Assistance Compact
EOC	Emergency Operations Center
EPLEX	Emergency Plan Exercise
ERS	Emergency Response System
ESF	Emergency Support Function
FAA	Federal Aviation Administration
FSE	Full-scale Exercise
GIS	Geographic Information Systems
G & T	Preparedness Directorate's Office of Grants and Training
HABX	Hostile Action Based
HazMat	Hazardous Materials
HM	Hazmat
HSEEP	Homeland Security Exercise and Evaluation Program
ICS	Incident Command System
IP	Improvement Plan
JIC	Joint Information Center
LES	Lower Eastern Shore
LPWRP	Little Patuxent Water Reclamation Plant
MAA	Maryland Aviation Administration
MC	Montgomery County
MDNG	Maryland National Guard
MEMA	Maryland Emergency Management Agency
PBAPS	Peach Bottom Atomic Power Station
PIO	Public Information Officer
PPE	Personal Protective Equipment
SEOC	State Emergency Operations Center
TEP	Training and Exercise Plan





Acronym	Stands For
TEPW	Training and Exercise Planning Workshop
THIRA	Threat and Hazard Identification and Risk Assessment
TTX	Tabletop Exercise
UES	Upper Eastern Shore
WMD	Weapons of Mass Destruction

